31 MODERN LEADERSHIP COMPETENCIES ASSESSMENT

Leadership is not just about what you say—it's about how you show up, connect, and inspire others. This assessment explores how presence, storytelling, and key leadership skills can elevate your impact and give you a snapshot of where you are today and where you can grow.

By reflecting on how you inspire others, the stories you share, and the leadership practices you model, you'll uncover both your strengths and your opportunities for development. Think of this not as a test, but as a mirror—helping you see more clearly how you are leading beyond just words.

Instructions

- Think about your last 6 months. Choose the response that best describes you: 1-5.
- Add up your points for a total score. Check the Answer Key.
- 1. I understand how my personal experiences and values have shaped my leadership story.

| 1 Strongly Disagree | 2 Somewhat Disagree | 3 Neutral | 4 Somewhat Agree | 5 Strongly Agree | | |
|--|----------------------------|-----------------|----------------------|------------------|--|--|
| 2. I use storytelling as a strategic tool to communicate vision, inspire action, and create meaning. | | | | | | |
| 1 Strongly Disagree | 2 Somewhat Disagree | 3 Neutral | 4 Somewhat Agree | 5 Strongly Agree | | |
| 3. I'm mindful that the words I choose influence trust, morale, and culture within my team. | | | | | | |
| 1 Strongly Disagree | 2 Somewhat Disagree | 3 Neutral | 4 Somewhat Agree | 5 Strongly Agree | | |
| 4. I use my authentic stories to build credibility, strengthen relationships, and lead with vulnerability. | | | | | | |
| 1 Strongly Disagree | 2 Somewhat Disagree | 3 Neutral | 4 Somewhat Agree | 5 Strongly Agree | | |
| 5. I make decisions the | at clearly align with my p | personal and or | ganizational values. | | | |
| 1 Strongly Disagree | 2 Somewhat Disagree | 3 Neutral | 4 Somewhat Agree | 5 Strongly Agree | | |
| 6. I guide my team through change by creating clarity, empathy, and commitment toward growth. | | | | | | |
| 1 Strongly Disagree | 2 Somewhat Disagree | 3 Neutral | 4 Somewhat Agree | 5 Strongly Agree | | |
| 7. I plan strategically, prioritize effectively, and execute tasks that lead to measurable results. | | | | | | |
| 1 Strongly Disagree | 2 Somewhat Disagree | 3 Neutral | 4 Somewhat Agree | 5 Strongly Agree | | |
| 8. I adapt to change with a positive mindset and help others to have change resilience. | | | | | | |
| 1 Strongly Disagree | 2 Somewhat Disagree | 3 Neutral | 4 Somewhat Agree | 5 Stronaly Aaree | | |

9. I intentionally cultivate joy, gratitude, and positivity as part of my leadership and team culture.

2 Somewhat Disagree 3 Neutral 4 Somewhat Agree **5 Strongly Agree** 1 Strongly Disagree 10. I take time to think ahead, anticipate future trends, and prepare my team for what's next. 3 Neutral 1 Strongly Disagree 2 Somewhat Disagree 4 Somewhat Agree 5 Strongly Agree 11. I can clearly articulate what I stand for as a leader and how that philosophy guides my actions. 2 Somewhat Disagree 3 Neutral 4 Somewhat Agree **5 Strongly Agree** 1 Strongly Disagree 12. I build strong, authentic relationships that create belonging and trust among my team members. 1 Strongly Disagree 2 Somewhat Disagree 3 Neutral 4 Somewhat Agree 5 Strongly Agree 13. I help others rise by mentoring, advocating for, and empowering those around me. 1 Strongly Disagree 2 Somewhat Disagree 3 Neutral 4 Somewhat Agree **5 Strongly Agree** 14. I actively coach or mentor others, helping them reach their personal and professional goals. 1 Strongly Disagree 2 Somewhat Disagree 3 Neutral 4 Somewhat Agree 5 Strongly Agree 15. I practice strategic communication by sharing messages that are aligned with my team's goals. 2 Somewhat Disagree 3 Neutral 4 Somewhat Agree 5 Strongly Agree 1 Strongly Disagree 16. I listen deeply and without interruption, seeking to understand before responding or deciding. 2 Somewhat Disagree 3 Neutral 4 Somewhat Agree 1 Strongly Disagree 5 Strongly Agree 17. I handle challenging conversations with confidence, respect, and a focus on solutions. 1 Strongly Disagree 2 Somewhat Disagree 3 Neutral 4 Somewhat Agree 5 Strongly Agree 18. I seek feedback, even when uncomfortable, and use it to improve my leadership effectiveness. 1 Strongly Disagree 2 Somewhat Disagree 3 Neutral 4 Somewhat Agree 5 Strongly Agree 19. I encourage creativity, experimentation, and smart risk-taking to foster innovation within my team. 2 Somewhat Disagree 4 Somewhat Agree 1 Strongly Disagree 3 Neutral 5 Strongly Agree 20. I plan ahead for potential obstacles and establish systems to ensure long-term success.

1 Strongly Disagree

3 Neutral

4 Somewhat Agree

2 Somewhat Disagree

5 Strongly Agree

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21. I seek out new experiences that expand my perspective and fuel my curiosity as a leader.

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|--|---|--|--|---|--|--|--|--|--|
| 1 Strongly Disagree | 2 Somewhat Disagree | 3 Neutral | 4 Somewhat Agree | 5 Strongly Agree | | | | | |
| 22. I create an environment where collaboration, accountability, and shared goals drive excellence. | | | | | | | | | |
| 1 Strongly Disagree | 2 Somewhat Disagree | 3 Neutral | 4 Somewhat Agree | 5 Strongly Agree | | | | | |
| 23. I design onboarding experiences that reflect our values, and set new hires up for success. | | | | | | | | | |
| 1 Strongly Disagree | 2 Somewhat Disagree | 3 Neutral | 4 Somewhat Agree | 5 Strongly Agree | | | | | |
| 24. I set clear expectations, give regular feedback, and support my team's performance and growth. | | | | | | | | | |
| 1 Strongly Disagree | 2 Somewhat Disagree | 3 Neutral | 4 Somewhat Agree | 5 Strongly Agree | | | | | |
| 25. I manage my stres | s in healthy ways and m | odel well-being | for my team. | | | | | | |
| 1 Strongly Disagree | 2 Somewhat Disagree | 3 Neutral | 4 Somewhat Agree | 5 Strongly Agree | | | | | |
| 26. I protect my time of | and energy by setting cla | ear boundaries | 26. I protect my time and energy by setting clear boundaries and priorities. | | | | | | |
| | | | | | | | | | |
| 1 Strongly Disagree | 2 Somewhat Disagree | 3 Neutral | 4 Somewhat Agree | 5 Strongly Agree | | | | | |
| | 2 Somewhat Disagree | | | | | | | | |
| | | | | | | | | | |
| 27. I practice masterin 1 Strongly Disagree | ng time management by | / focusing on w | hat matters most eac 4 Somewhat Agree | th day. 5 Strongly Agree | | | | | |
| 27. I practice masterin 1 Strongly Disagree | g time management by 2 Somewhat Disagree | / focusing on w | hat matters most eac 4 Somewhat Agree | th day. 5 Strongly Agree | | | | | |
| 27. I practice masterin 1 Strongly Disagree 28. I view failure as a vi 1 Strongly Disagree | g time management by 2 Somewhat Disagree valuable teacher and us | of focusing on w 3 Neutral Se setbacks to st 3 Neutral | 4 Somewhat Agree trengthen my resilience 4 Somewhat Agree | th day. 5 Strongly Agree ce and adaptability. | | | | | |
| 27. I practice masterin 1 Strongly Disagree 28. I view failure as a vi 1 Strongly Disagree | 2 Somewhat Disagree valuable teacher and us 2 Somewhat Disagree | of focusing on w 3 Neutral Se setbacks to st 3 Neutral | 4 Somewhat Agree trengthen my resilience 4 Somewhat Agree | th day. 5 Strongly Agree ce and adaptability. | | | | | |
| 27. I practice masterin 1 Strongly Disagree 28. I view failure as a vi 1 Strongly Disagree 29. I recognize and modular and | 2 Somewhat Disagree valuable teacher and us 2 Somewhat Disagree anage impostor syndron | 7 focusing on w 3 Neutral 1 se setbacks to st 3 Neutral 2 me with confide 3 Neutral | 4 Somewhat Agree 4 Somewhat Agree 4 Somewhat Agree ence. 4 Somewhat Agree | th day. 5 Strongly Agree ce and adaptability. 5 Strongly Agree 5 Strongly Agree | | | | | |
| 27. I practice masterin 1 Strongly Disagree 28. I view failure as a vi 1 Strongly Disagree 29. I recognize and modular and | 2 Somewhat Disagree | 7 focusing on w 3 Neutral 1 se setbacks to st 3 Neutral 2 me with confide 3 Neutral | 4 Somewhat Agree 4 Somewhat Agree 4 Somewhat Agree ence. 4 Somewhat Agree | th day. 5 Strongly Agree ce and adaptability. 5 Strongly Agree 5 Strongly Agree | | | | | |
| 27. I practice masterin 1 Strongly Disagree 28. I view failure as a vi 1 Strongly Disagree 29. I recognize and me 1 Strongly Disagree 30. I stay grounded in 1 Strongly Disagree | 2 Somewhat Disagree valuable teacher and us 2 Somewhat Disagree anage impostor syndron 2 Somewhat Disagree who I am and draw stre | 7 focusing on w 3 Neutral 1 se setbacks to st 3 Neutral 2 ne with confider 3 Neutral 3 neutral 4 ngth from my p | 4 Somewhat Agree 4 Somewhat Agree 4 Somewhat Agree 2 Somewhat Agree 2 Somewhat Agree 2 Somewhat Agree 3 Somewhat Agree 4 Somewhat Agree 4 Somewhat Agree | 5 Strongly Agree ce and adaptability. 5 Strongly Agree 5 Strongly Agree dentity. 5 Strongly Agree | | | | | |

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Answer Key

---O(**4**) 10---

Calculate your total score from the questions above and find the corresponding category. This assessment works in conjunction with this text: <u>Beyond Words: How Our Stories and Strategies Inspire</u>
<u>Leadership Action</u> by Julie Lancaster. Each question in the assessment is associated with a chapter, and you can use the book as a reference for the specific topics where you'd like support.

Score: 130 - 155: Visionary Communicator, Thriving

You are already leading beyond words. Your presence, storytelling, and leadership skills consistently inspire and connect people around you. Others likely see you as a source of energy, clarity, and vision, and you know how to translate big ideas into meaningful action. The challenge for you is not about "doing more," but about deepening your impact, experimenting with more vulnerable storytelling, expanding your influence to new audiences, and mentoring others so they can rise as leaders too. Keep sharpening your skills and sharing your wisdom, your growth sets the tone for others' growth.

Score: 100 - 129: Purposeful Leader Growing

You have many strengths and flashes of brilliance, but your inspiration and influence may not always be consistent across situations. Some days you feel grounded, confident, and clear; other times you may rely too heavily on facts, hesitate to share your voice, or struggle to create alignment. This middle ground is full of opportunity. By building daily habits—like starting meetings with a story, preparing intentionally for hard conversations, or pausing to connect to your "why"—you can move from good intentions to consistent, inspiring impact. With practice, you'll find that people increasingly look to you as someone who brings both vision and trust.

Score: Less than 99: Emerging Influencer, Evolving

You are at the beginning of your beyond words journey. Right now, you may lean heavily on information and logic, but not yet harness the power of presence, story, and inspiration. Or perhaps you want to be more confident and impactful, but aren't sure how to bring those skills forward. That's okay—every inspiring leader starts here. This is your invitation to take small, bold steps: try sharing a short personal story, practice connecting to a bigger "why," or focus on listening deeply in your next conversation. Over time, these small steps will add up to greater confidence, presence, and influence. <u>Beyond Words</u> is designed to guide you on this path—offering the tools to help you grow into the leader you're ready to become.

Answer Key Continued

PART 1: FOUNDATIONS OF LEADERSHIP THROUGH STORYTELLING (Questions 1, 2, 3)

• Chapter 1: Understanding Your Narrative

Your story defines your perspective and influences how others see you. Leaders who
understand and share their narrative create authenticity, build trust, and make deeper
connections.

• Chapter 2: Crafting Stories with Purpose

• Stories become powerful when shared with intention. A purposeful story is more than entertainment—it communicates values, motivates others, and shapes direction.

• Chapter 3: Language and Its Impact

• Words carry weight. Effective leaders use language that builds clarity, inspires confidence, and avoids undermining impact.

PART 2: LEADING STRATEGY WITH STORY (Questions 4, 5, 6, 7)

Chapter 4: Authentic Leadership Through Storytelling

• Authentic storytelling bridges the gap. When you lead with honesty and openness, others feel safe to trust and engage.

• Chapter 5: Values-Focused Leadership

 Values are the compass of leadership. Leaders who act from values create consistency, trust, and cultures grounded in meaning.

• Chapter 6: Leading Your Team's Transformation

• Transformation requires courage and direction. Leaders who guide change with intention create a unified direction.

• Chapter 7: Effective Planning and Execution

• Dreams without execution remain ideas. Strong leaders connect the big picture to practical steps and ensure results through accountability.

PART 3: LEADERSHIP CHALLENGES AND ADAPTATION (Questions 8, 9, 10, 11)

• Chapter 8: Embracing Change

 Change is constant. Teams with change resilience experience positive growth and adaptability in changing conditions.

• Chapter 9: Embracing Joy

 Joy fuels motivation and creativity. Leaders who experience joy create environments where people feel energized and connected.

Chapter 10: Future-Focused Leadership

• Effective leaders balance today's needs with tomorrow's vision. A future focus ensures relevance, innovation, and resilience.

• Chapter 11: Defining Your Leadership Philosophy

• Without clarity, leadership can feel reactive. A personal philosophy anchors leaders in consistency, even during challenges.

Answer Key Continued

PART 4: BUILDING CONNECTION AND PERSONAL GROWTH (Questions 12, 13, 14)

• Chapter 12: The Importance of Connection

 Connection fosters trust, loyalty, and collaboration. Leaders who connect deeply make people feel valued and seen.

• Chapter 13: Creating a Lift-as-You-Climb Culture

• True leadership means pulling others up alongside you. This mindset coupled by action opens doors to successful futures.

• Chapter 14: Coaching and Mentorship

• Coaching and mentorship is a gift of leadership with maximized return. This fosters a culture of feedback, continuous improvement and learning.

PART 5: COMMUNICATION AND FEEDBACK (Questions 15, 16, 17, 18)

• Chapter 15: Strategic Communication

• Communication, especially on a larger scale, is most powerful when it operates from strategy and creates better buy-in and results.

• Chapter 16: Strategic Listening

• Listening is more than silence—it's engagement. Leaders who listen strategically build stronger solutions and deeper trust.

• Chapter 17: Navigating Difficult Conversations

• Courageous conversations done well can strengthen relationships. Skilled leaders who approach them directly foster accountability.

• Chapter 18: Seeking and Utilizing Feedback

• Feedback is fuel for growth. Leaders who welcome feedback with humility demonstrate openness and growth mindset.

PART 6: ENCOURAGING INNOVATION AND INITIATIVE (Questions 19, 20, 21)

• Chapter 19: Encouraging Innovation Through Risk-Taking

• Innovation thrives when people feel safe to experiment. Leaders who embrace innovation unlock creativity and progress.

Chapter 20: Bulletproof Your Initiatives

• Strong initiatives don't just start well—they endure. Leaders who prepare for challenges ensure long-term success.

• Chapter 21: Finding Adventure and Exploration

 Adventure pushes leaders outside comfort zones. Exploration fosters new solutions, resilience, and courage.

PART 7: BUILDING STRONG TEAMS (Questions 22, 23, 24)

• Chapter 22: Creating High-Performing Teams

 High-performing teams don't happen by chance—they are built through intentional leadership and strong culture.

• Chapter 23: Creating an Effective Onboarding Process

• The beginning matters. Effective onboarding ensures clarity, connection, and long-term retention.

• Chapter 24: Supervising Teams Effectively

• Supervision is about guiding people toward excellence. Strong leaders hold high standards while empowering others.

Answer Key Continued

PART 8: TIME MANAGEMENT AND PRODUCTIVITY (Questions 25, 26, 27)

• Chapter 25: Stress Management

• Stress is unavoidable, but how we respond matters. Healthy stress management builds peace, resilience and contentment.

• Chapter 26: Setting Boundaries and Priorities

• Boundaries or guardrails protect focus and energy. Leaders who prioritize well model balance and sustainability.

• Chapter 27: Mastering Time Management

• Time is a leader's most precious resource. Mastering it ensures focus on what matters most.

PART 9: REFLECTION AND PERSONAL DEVELOPMENT (Questions 28, 29, 30, 31)

• Chapter 28: Failure and Resilience

 How we rise matters. Leaders who embrace change, challenge and complexity with resilience gain from the experience and thrive.

• Chapter 29: Overcoming Impostor Syndrome

 Impostor syndrome holds many leaders back. Overcoming it unlocks confidence and courage while keeping authenticity in tact.

• Chapter 30: Reflecting on Personal Roots and Identity

• Leaders have the opportunity to be grounded in the lessons of their past. Reflection deepens self-awareness and purpose.

• Chapter 31: Practicing Grace and Gratitude

• Grace and gratitude humanize leadership. They build empathy, joy, and a culture of appreciation.